# Becoming a Partner in Hospital Care

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### Conflict of Interest

- I have no conflict of interest to report.
- I am a past Scholar in Residence in Island Health when this approach to dementia friendly hospital care was developed
- I have an academic appointment with the University of Alberta where my research program revolves around Elder Friendly Hospitals

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#### PRESENTED IN HONOR

To the people who believe in possibilities

To the older people who persist in helping us see what is hard to see

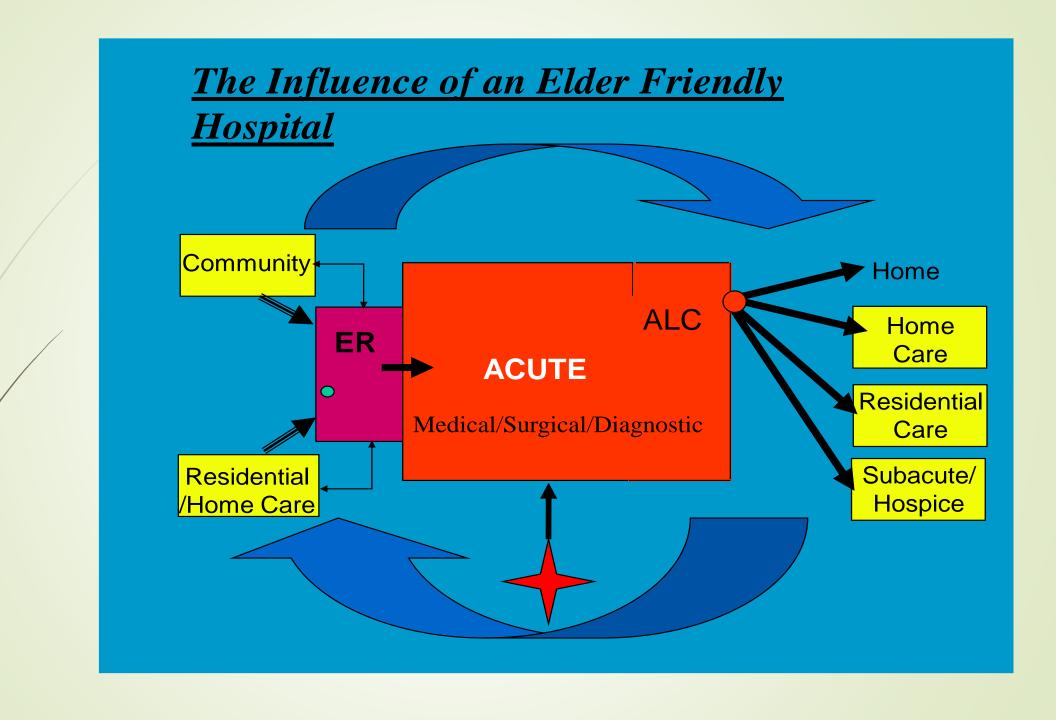
To the family members who have witnessed our good intentions and still have faith in our ability to make things better

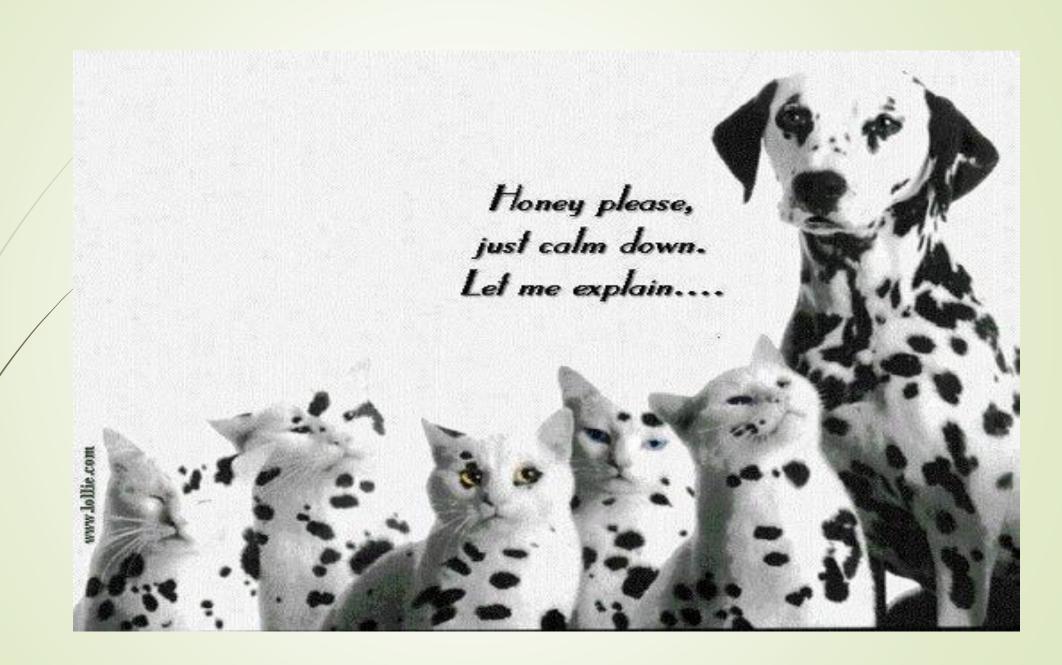
To the health care practitioners and administrators who haven't let-up in pursuit of the Elder Friendly Hospital

#### Context and Background

What makes dementia care in hospital clinically relevant for older people and their families important?

- Dementia Demographics
- Acute Care Utilization
- Hospital Environment
  - Quality Improvement and Safety
- Financial Imperatives





#### Three Converging Myths

- All older people in hospital have similar needs.
- The role of the acute care hospital is to only attend to acute medical conditions.
- Poor integration of functional assessment and intervention into nursing care is acceptable as long as the medical care is managed efficiently and appropriately.

(Parke & Hunter, 2014)

# Hospitals are part of the a larger Healthcare system

"Perhaps one thing

that so many people dealing with hospitals have not realized is that

... the patient has changed although the hospital conditions have not."

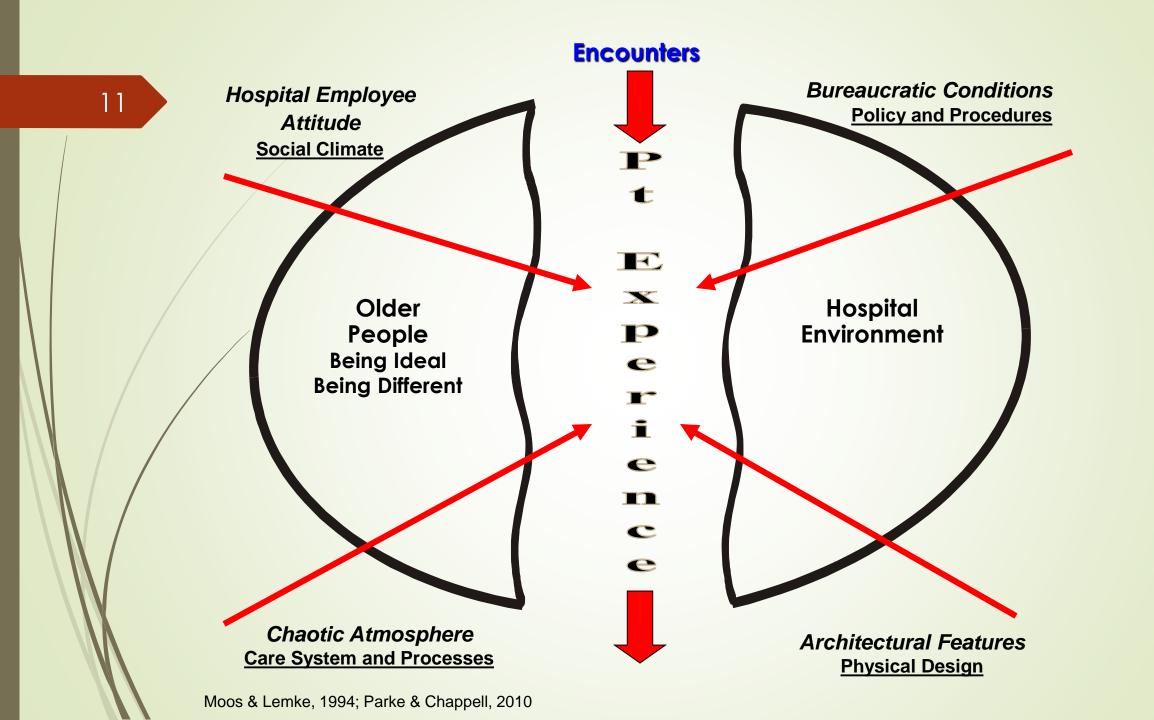
Cohen, 1964, p308

#### A Needed Reality Check

- Providing patient-centered care is challenging in hospital (Clissett et al. 2013; Shankar et al. 2014)
- Policy Framework to Guide National Seniors Strategy for Canada (Canadian Medical Association, 2015)
- Geriatric Emergency Department Guidelines (American College of Emergency Department Physicians, American Geriatric Society, Emergency Nurses Association; Society for Academic Emergency Medicine, 2013)
- Guidelines for an Elder Friendly Hospital (Parke, Lui, Juby, Jamieson, 2013 Enhancing Quality and Safety Standards for Older People in Canadian Hospitals: A National Collaboration

### Relevant Fit-Factors Older People –Hospital Environment

Older Person Factors	ED Environment Factors
Chronic Health Needs	Acute Illness Paradigm
<ul> <li>More prominent over acute needs</li> <li>Psycho-social interventions have greater importance</li> </ul>	<ul> <li>Medical disease focus type intervention</li> <li>Crisis model dominant with technological emphasis</li> <li>Psycho-social interventions have diminished importance</li> </ul>
•Family Care	•Family key to help with discharge
Vulnerability	Organizational Climate
<ul><li>Changing social circumstances</li><li>Age related physiological changes</li></ul>	<ul> <li>Variability of treatment settings</li> <li>Expert intervention model</li> <li>Bureaucratic system and processes to aid the professional</li> </ul>
•Diminished coping	•Associated myths fully operational
Attitudes, Values, Beliefs	Relationships
•Socialization influences	<ul> <li>Professional dominance</li> <li>Disempowering (power, control, choice and partnership)</li> </ul>



#### Adjusted In-patient Hospital Care

ACE - Acute Care for the Elderly units (Asplund et al. 2000; Counsell et al. 2000; Covinsky et al. 1998)

Care Transition Programs (Coleman, 2003; Coleman et al., 2004)

Family-centered geriatric resource nurse (Fitzpatrick et al. 2003)

**GEM** - Geriatric Evaluation and Management teams (Reuben et al. 1995)

**REVIVE** – Recruitment of volunteers to improve vitality in the elderly (Caplan et al. 2007)

HAU – Health aging unit (Michael, Wichmann, Wheeler, Horner, & Downie, 2005)

#### Adjusted In-patient Hospital Care

**HELP** - Hospital Elder Life Programs (Inouye et al., 2000, 2006; Palmisano-Mills, 2007)

**Hospitalist-ACE** - Hospitalist run acute care unit of elders (Wald et al. 2011)

MACE - Mobile acute care unit for the elderly (Farber et al. 2011)

NICHE – Nurses improving care for health system elders (Boltz et al, 2008; Mezey, Kobayashi, & Grossman, 2004)

OASIS - Older adult services inpatient strategies (Tucker et al., 2006)

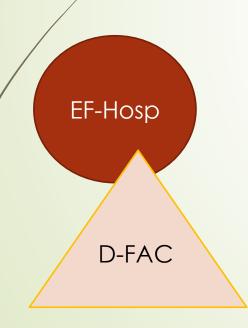
**OPAL** – Older persons' assessment and liaison team (Harari, et al. 2007)

Planetree Model Hospital Unit (Blank et al., 1995)

TWICE - Together we improve care for elders (Guthrie et al., 2002)

### Elder-Friendly Hospital (EF-Hosp) Dimensions Dementia-Friendly Care (D-FAC)

Older adult-hospital environment fit have been proposed in previous research:



- 1. Clinical Care Systems and Processes
- 2. Social Climate
- 3. Organizational Policies and procedures
- 4. Physical Environment

(Parke & Chappell, 2010)

# Component of the Dementia Friendly Acute Care Framework (D-FAC) Adapted from Parke &

Adapted from Parke & Chappell, 2010

Clinical Care Systems and Processes	The organization of care, provision of clinical acute care services. Formal and informal systems and processes.  Direct interdisciplinary link to quality and safety.
Social Climate	The milieu of an acute care unit.  Influences that affect the treatment of older people and their family caregivers.  The experience of being valued, empowered.
Organizational Policies and Procedures	The bureaucratic rules and regulations that affect autonomous activity. Policies and procedures.  A reflection of cultural pressure, conformity to fit in, meet the mandate of the hospital.
Physical Environment	The observable built environment.  All architectural and interior design features.  Enabling or disabling features of maximizing independent functioning.

#### Solutions to Reduce Incompatibilities

Caregiver Empowerment Strategies

Advocates
Plan ahead
Get informed, knowledge is power, know the lingo
Organize – turn your knowledge into a political vote – demand more
Persist in asking for the "plan of care" – be unrelenting in your quest

Healthcare Providers Integrate Your Implementation Plan

Across for dimension Consistent leadership

#### Empowerment and Older Adults

- being able to take care of one's self;
- not being a burden to others-especially children;
- having resources such as income, appropriate housing and medical coverage;
- having friends and family members who care about them;
- having knowledge about services and programs and how to deal effectively with professionals;
- being able to be useful and give something of values to others; and
- being able to change the environment including professionals behaviors service delivery problems including content, access and amount

Cox & Dooley (1996)

#### Integrated Implementation Plan

Older Adult with Dementia-Hospital Environment fit By Dimension	Evidence Indicates the Need for the Following
Clinical Care Systems and Processes	Delirium protocols Sensory perception supports Nutrition and hydration monitoring and supports Prevention of functional decline Sleep protocols Communication strategies Standardized assessments Bowel bladder management Pain management

#### Older Adult with Dementia -Hospital Environment fit By Dimension

#### Evidence Indicates the Need for the Following

#### **Social Climate**

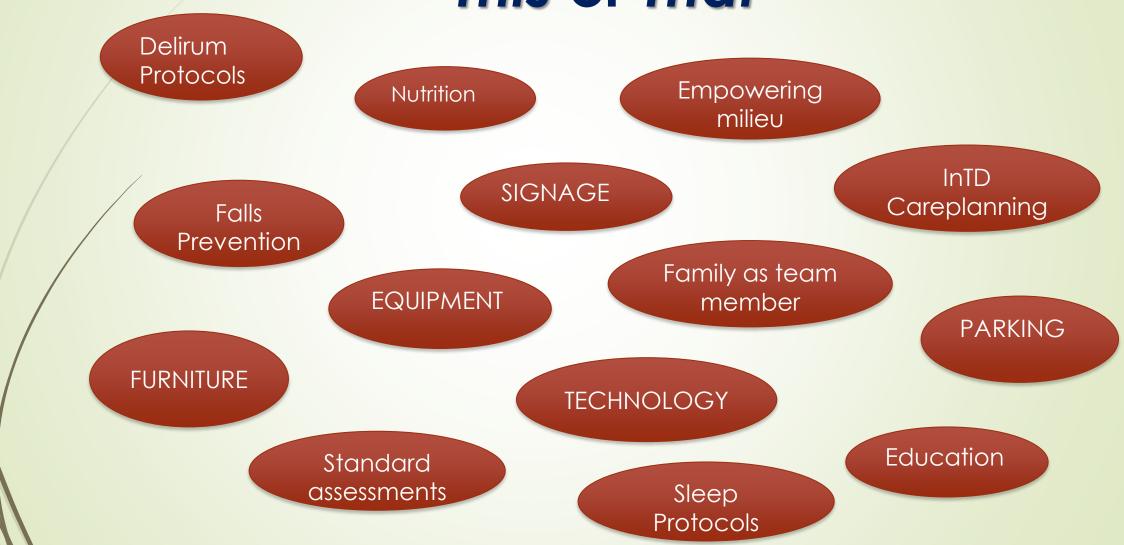
Empowering milieu
Person-centered care plans
Eliminating stigma, ageism, abuse
and neglect
Inter-professional collaborative
practice

Older Adult with Dementia -Hospital Environment fit By Dimension	Evidence Indicates the Need for the Following
Policies and Procedures	Internal systems for:  • interdisciplinary monitoring and care planning
	<ul><li>High risk screening</li><li>Transition planning processes</li></ul>

Older Adult with Dementia -Hospital Environment fit By Dimension	Evidence Indicates the Need for the Following
Physical Design	Intergenerational age sensitive design (internal and external) – e.g., noise reduction, clocks, calendars, wayfinding



# Going Forward into the Future: This or That



## Going Forward into the Future: from This or That to INTEGRATED



### Concluding Comments

- Synergy between dimensions
- Gain leverage in building stronger community forces
- Alignment your efforts between strategic plans
- Persist in contacting hospital boards
- Figure out the "Market" and "Financial" benefits
- Safety occurs by preserving and maximizing independent function in hospital – you can influence this in all care plans by bring your special knowledge forward and demand it be included
- Get rest, Changing systems is really hard work

"You've got to think about big things while you're doing small things, so that all the small things go in the right direction."

**Alvin Toffler** 

### Thank you

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